HUBBARD COMMUNICATIONS OFFICE Saint Hill Manor, East Grinstead, Sussex

HOO POLICY LETTER OF 30 JUNE 1970

STANDARD LEVEL O ACADEMY CHECKSHEET (Hubbard Recognized Scientologist)

PREREQUISITE: HDC	
ORGANIZATION:	
STUDENTS NAME:	DATE:
There is a lot of data on this course therefore to study weekends and evenings.	you are requested
Study the data in checksheet order. Do not go do not understand. Use a dictionary and for Sciento Scientology dictionary and refer to the Symbols and D (HCOB 23 Aug 165 - Abbreviations and Symbols of Diane	logy terms use a efinitions list
* rating = 100% knowledge of and understanding apply.	and ability to
O rating = read and listened to the data and un Those items not marked with a * are O rated.	derstanding of.
A demonstration of any of the materials may be	requested.
The checksheet is one time through materials an attest. (HCO P/L 13 May '70 - Training Requirements	
The Classification requirement for each level is successfully audits several preclears to the attainmer eleast of the same level by auditing each of the man grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June '70 - Students of the same grade to its end phenomenon (HOO P/L 8 June	nt of the grade of y processes of the

A. CRIENTATION SECTION

11.	ORIENTIATION SECTION		
#	ECC P/L 15 Jun 170	Keeping Scientology Working	
*	ECO P/L 17 Jun '70	Technical Degrades	
	HCO P/L 11 Jun 164	New Student Data	
*	HCO P/L 19 Apr 165	Hidden Data Line	
*	HCO P/L 19 Apr '65	Ethics Training & Processing Regulations	
	HCO P/L 29 Apr 165	Petition	
	HCO P/L 31 May '65	Noise	
	HCO P/L 31 May '65	Food	
	HOO P/L 2 Aug '65	Chaplain	
	HOO P/L 24 Aug '65	Improve our Image	

HCO P/L 30.6.70 -2-

HCO P/L 27 Aug '65 HCO P/L 21 Sept '65 HCO P/L 21 Sept '65 HCO P/L 10 Feb '66 # HCO P/L 11 Aug '67 # HCO P/L 11 Aug '67 # HCO P/L 13 Mey '68 HCO P/L 27 Jul '69 * HCO P/L 27 Jul '69 * HCO P/L 15 Nov '64 * HCO P/L 15 Nov '64 * HCO P/L 15 Nov '64 * HCO P/L 18 Jun '65 * Ground Regulations * HCO P/L 18 Jun '65 * Study Statistics 19 June '70 C. CHICKOUT DATA * Stairnt Scation* # HCO P/L 26 Aug '65 * HCO P/L 14 Mey '69 * HCO P/L 14 Mey '69 D. STUDY TAPES * Stairnt Section* * 18 June '64 * Study Intre 9 July '64 \$ Study Intre 9 July '64 \$ Study Statistics 13 Aug '64 \$ Study and Education \$ Study Education \$ Study and Education 11 Aug '64 \$ Study Tvaluation of Information * Theory Contended to Information * Theory Conte	Level C		
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** HCO P/L 27 Jul '69	HOO P/L 10 Feb '66	Theory Courses	
SAINT HILL UK ONLY * HCC P/L 15 Nov '64 Traffic Regulations St'Hill * ECC P/L 18 Jun '65 Ground Regulations B. POINTS SYSTEM * SO ED 63 Int 19 June '70 C. CHECKOUT DATA *Starrate Section* * HCC P/L 4 Oct '64 Theory Checkout Data * HCC P/L 26 Aug '65 Scientology Training Twin Checkouts * HCC P/L 21 May '67 Theory Checkout Data * HCC P/L 14 May '69 How to do a Starrate Checkout D. STUDY TAPES *Starrate Section* * 18 June '64 Study Intro * 9 July '64 Study Intro * 4 Aug '64 Study Starrate Section* * 6 Aug '64 Study Summary of * 6 Aug '64 Study and Education * 22 Sept '64 Study and Education * 18 Aug '66 Study and Intention	* HOO F/L 11 Aug 167	2nd Dynamic Rules	
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# HCC P/L 14 May '69	* HCO P/L 26 Aug 165	Scientology Training Twin Checkou	ts
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* 13 Aug '64 Study and Education * 22 Sept '64 Study a Review of * 18 Aug '66 Study and Intention	* 4 Aug 164	Study, Summary of	
* 22 Sept '64 Study. a Review of * 18 Aug '66 Study and Intention	# 6 Aug 16A	Gradients & Nomenclature	
* 18 Aug *66 Study and Intention	* 13 Aug 164	Study and Education	
the second of th	* 22 Sept '64	Study, a Review of	
* 11 Aug '64 Study Evaluation of Information	* 18 Aug 166	Study and Intention	
	* 11 Aug '64	Study Evaluation of Information	

E.	STUDY DATA	
	HCO P/L 14 Feb '64	How to Examine Theory Examinations
	HCO P/L 16 Sept '64	Understanding & Tape Lectures
'n.	HCOB 10 Mar 165	Words, Misunderstood Goofs
	HCO P/L 18 Sept '67	Study Complexity and Confronting
	HCC P/L 19 Oct '68	"Student finished course should"
	HCOB 11 June '69	Materials Scarcity of
	HCCB 14 Sept '69	Learning Processes
		Education by Duplication & Repetition
		Group Teaching by Definition Agreement
		Education by Evaluation of Importance
	ECOB 19 Sept 169	Study Slowness
	HCOR 20 Nov 169	Some Word Definitions for Student Use
	HCOB 19 June '70	Study Data, Definitions of Words Error
	e se se	
F.	BOOKS - To be read	by end of theory.
	Dianetics '55	· · · · · · · · · · · · · · · · · · ·
	Self Analysis	
	Amioms & Logics (whole	book to be read)
	The state of the s	
G.	AXIOM TAPES	4
	Aug 156	Axions Port I PRO 13
	Aug 154 .	Axioms Port II PRC 14
	Aug 15/	Axioms Part III PRO 15
	Aug 154	Axioms Part IV PRO 16
H.	CHARTS	
1.	Classification & Grade	tion Chart 1970
34	Abilities Attained Col:	unn Level C
2.4	*Illustrated Tone Scale	

I	SCALES	*Starrate Section*	
*	ECOB 22 Apr ♥59	Old & New Reality Scale	
*	HCOB 6 Feb 160	Effect Scale	
*	HCOB 18 Sept '67	Scales	
			•
J.	GENERAL COURSE DATA		
	HCO P/L 10 Jan 162	HCO Standing Order No.5	
*	HCO P/L 27 May '65	Processing	
*	HCO P/L 1 Jul 165	Ethics Chits	
	HCOB 23 Aug 165	Abbreviations & Symbols of Dianetics & Scientology	
	HCOB 14 Sept 165	Classification Required before moving to Next Level	
*	HCC F/L 23 Oct '65	Dissemination Drill	
*	HCO P/L 15 Dec '65	Students Guide to Acceptable Rebaviour	
*	HCO P/L 10 Feb '66	Tech Becovery	
*	HCO F/L 14 Feb '66	Safeguarding Technology	
	HCO P/L 21 Jul '66	Tech vs Qual	
*	HCC F/L 27 Sept *66	The Anti Social Personality	
	HCO F/L 6 Oct '66	Cramming for Students Who Flunk Classification	
	HCO P/L 12 Oct '66	Exeminations	
	HCO P/L 31 May '68	Scientelegy Technology	
	ECO P/L 14 Oct 168	Auditor's Code AD 18	,.
	HCO P/L 2 Nov 168	Auditor's Code AD 18 Additions	
*	HCO F/L 8 Feb 169	Out Tech	
*	HOO P/L 7 May 169	Policy on Sources of Trouble	
	HCO P/L 13 May 170	Training Requirements Eased	
*	HCO P/L 22 June 169	Enrolment on Self Determinism	
*	ECC F/L 8 June '70	Student Auditing	
*	HOO F/L 10 May '70	Single Declare	
*	HCO P/L 15 Nov 169	Rights and Duties	

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ĸ.	CODES			
*	HCO P/L 14 Oct	168	Auditor's Code AL 18	
*	HCO P/L 2 Nov	168	Auditor's Code AD 18 Additions	
	HCO P/L 5 Feb	169	Press Policy Code of a Scientologist	
L.	e-meter secti	ION		
	The Book Introd	ducing the	E-Meter	
*	E-Meter Essent:	iels		
M.	DATA - *St	tarrate se	ction*	
*	HCO F/L 21 Sept	t 165	E-Meter Drills	
*	HCOB 16 Nov 16	5	E-Neter Sensitivity Setting	
*	HCOB 23 Nov 16	5	Mark V & Azimuth E-Meters	
*	HCOB 15 Dec '6		E-Meters Allowed	
*	HCOB 14 Oct 16	8	"You must never never"	-
*	HCOB 11 May 16	9	Meter Trim Check	
*	ECOB 2 Sept '	69	E-Meter Defined	
	em à		A toront	
N.	TA - *S	Starrate s	ection?	
*			Adequate TA Action	
*		-	How to get TA Action	
*	HCOB 24 July '	164	TA Counters, Use of	
,				
0	F/N DATA	- *Starra	te section*	•
*	HCOB 11 Feb 16	66 -	Free Needles & How to get them on a pc	
*	HCOB 21 Sept	166	ARC Break Needle	
*	HCCB SI Oct '6	68	Floating Needle	
*	HCOB 20 Feb 1	70	Floating Needles & End Phenomena	
*	ECOB 2 June	170	Floating Needles	

P.	INDICATORS	*Starrate section*	
*	HCOB 29 Jul 164	Good Indicators at Lower Levels	
*	HCOB 19 Jan '67	Menifestations of Secondaries & Engra Further Defined	ws
# .	HCCB 26 Apr 169	Bed Indicators at Lower Levels	
*	HCOB 10 Mar '70	List of Perceptions	
	* * * * * * * * * * * * * * * * * * * *		
Q.	STYLES		•
	HCOB 28 Feb 159	Analysis of Cases	
	BCOB 21 Feb 160	Definition Processes	
	HCOB 26 Nov 163	A New Triangle, Basic Auditing, Technique & Case Analysis	
#	HCOB 6 Nov 164	Styles of Auditing	
	HCOB 18 Apr 165	How to Apply Level Frocessing	
R.	CLEARING COMMANDS -	*Starrate section*	
*	HCOB 14 Nov. *65	Clearing Commands	
*	HCOB 9 Nov '68	Clearing Commands (all levels)	
S.	ACKNOWLEDGEMENTS & EN	DING SESSIONS	
	HCOB 1 Jan 159	Tone of Voice Acknowledgements	
	HCOB 12 Nov 159	Acknowledgements in Auditing	
*	HCOB 17 Oct '62	How to Acknowledge	
*	HCOB 17 Oct '62	Auditor failure to Understand	
*	HCOB 7 Apr 164	Promature Acknowledgements	
*	HOOB 1 July 165	Comm Cycle Additives	
*	HCOB 29 Sept '65	Cyclical & Non Cyclical Frocess Conclusions	
T.	AUDITOR ADMIN SECTION		
	HCO P/L 19 Nov 165	Auditing Reports	
*	HCOB 7 May 169	Summary of How to Write an Auditor's Report etc.	
	HCOB 29 Apr 169	Assessment & Interest	
	HCOB 10 July 169	Stenographic Auditing	

U. FORMS

	HCOB 24 Apr 169	The Assessment Charle	
		Po Assessment Sheet	
	HOU EYN ZO JAN NU ZU	Exeminers Form	
	TOO THE ON A PROPERTY OF	Auditor Report Form	
	HOO P/L 24 Apr 168	Parent/Guardian Consent Form	
	HCOB 20 June '70	Summary Report Form	
			•
٧.	PC DATA		•
	HCOB 14 Jan 163	Rings Causing Rockslams	
	HCOB 17 Oct '64	Getting the pc Sessionable	
	HCO P/L 4 July 165	Po Routing Rev Code	
*	ECOB 3 Mar 169	Case Gain Completing Levels	
*	ECOB 30 Apr 169	Auditor Trust	
*	HCOB 12 Oct 169	Forcing a po	
*	HCOB 4 Feb '70	Urgent Important - pc Application for Major Levels	
*	HOO F/L 17 Apr '70	An Auditor & "The Minds Protection"	
	HCOB 20 May '70	Starting of Preclears	
*	HCOE 18 Apr 168	Needle Reactions above Grade IV	
W.	AUDITOR MUST NOTS -	*Starrate Section*	
*	HOOB 7 Apr 164	All Levels Q & A	
*	the same is the same of the sa		
	HOOR 24 Aug 164		
*	HCOB 24 Aug 164	Session Nust Nots	
*	HCOB 3 Aug 165	Session Must Nots Auditor Goofs - Blowdown Interrupti	
* *	HCOB 3 Aug *65 HCOB 21 Sept *65	Session Must Nots Auditor Goofs - Blowdown Interrupti Out Tech	
* * *	HCOB 3 Aug 165 HCOB 21 Sept 165 HCOB 12 Feb 166	Session Must Nots Auditor Goofs - Blowdown Interrupti Out Tech Dangerous Auditor	
* * * *	HCOB 3 Aug 165 HCOB 21 Sept 165 HCOB 12 Feb 166 HCOB 5 Dec 166	Session Nust Nots Auditor Goods - Blowdown Interrupti Out Tech Dangerous Auditor Letting the po Itse	
*	HCOB 3 Aug *65 HCOB 21 Sept *65 HCOB 12 Feb *66 HCOB 5 Dec *66 HCOB 7 May *69	Session Nust Nots Auditor Goofs - Blowdown Interrupti Out Tech Dangerous Auditor Letting the pc Itse 5 GAEs	
*	HCOB 3 Aug '65 HCOB 21 Sept '65 HCOB 12 Feb '66 HCOB 5 Dec '66 HCOB 7 May '69 HCOB 17 May '69	Session Must Nots Auditor Goofs - Blowdown Interrupti Out Tech Dangerous Auditor Letting the pc Itse 5 GAEs TRs & Dirty Needles	
* *	HCOB 3 Aug '65 HCOB 21 Sept '65 HCOB 12 Feb '66 HCOB 5 Dec '66 HCOB 7 May '69 HCOB 17 May '69 HCOB 4 July '69	Session Must Nots Auditor Goofs - Blowdown Interrupti Cut Tech Dangerous Auditor Letting the pc Itse 5 GAEs TRs & Dirty Needles Auditing of OT III Preclears	
* * * *	HCOB 3 Aug '65 HCOB 21 Sept '65 HCOB 12 Feb '66 HCOB 5 Dec '66 HCOB 7 May '69 HCOB 17 May '69 HCOB 4 July '69 HCOB 16 July '69	Session Nust Nots Auditor Goofs - Blowdown Interrupti Out Tech Dangerous Auditor Letting the po Itse 5 GAEs TRs & Dirty Needles Auditing of OT III Preclears Urgent Important	
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* * * * * *	HCOB 3 Aug '65 HCOB 21 Sept '65 HCOB 12 Feb '66 HCOB 5 Dec '66 HCOB 7 May '69 HCOB 17 May '69 HCOB 4 July '69 HCOB 16 July '69 HCOB 17 July '69	Session Nust Nots Auditor Goofs - Blowdown Interrupti Out Tech Dangerous Auditor Letting the po Itse 5 GAEs TRs & Dirty Needles Auditing of OT III Preclears Urgent Important Flagrant Auditing Errors	

X. TAPES

	17 May 154	Simple Processes Summary	
*	27 July '54 (PRO 17)	2 Way Comm & The PTP	
	5 Nov 154	2 Way Comm ST Wire & 8c	
	19 Nov '54	Communication & the Dynamics	
*	29 Nov 154	HCAP 8 2 Way Comm	
*	19 July '62	The E-Meter	
*	25 July '63	Comm Cycle in Auditing	
*	6 Aug 163	Auditing Comm Cycle	
*	28 Apr 164	Wisdom as an Auditor	
#	20 Aug 163	Itsa Line	
*	21 Aug '63	Itsa Line (Cont'd)	
*	6 Feb '64	Comm Cycles in Auditing	
*	19 Mar '64	Flattening a Process	
*	15 Aug 163	The Tone Arm	
*	17 Nov '64	Styles of Auditing	
*	15 Dec 164	Communication - A Gradient of Duplication	
*	26 July 166	Classification & Gradation Chart	<u> </u>
	HOOD 14 Aug 163	Lecture Graphs	
Y.	PROCESSES FOR STRAIGH	I WIRE *Starrate section*	
*	HCOB 27 Sept '68	ARC Process	
*	HCOB 3 Feb 159	HGC Current Procedure (Not-is Straight Wire)	
*	HCOB 20 Oct '59	An Experimental Process (Know Mystery Recall Process)	
*	HCOB 17 Mar '60	Standardized Sessions (An Obvious Basic Process)	
*	HCOB 17 June 170	Pg 3 Straight Wire Triple	
*	PAB 43 7 Jan 155	Flotting Pe on Tone Scale (Elementary ST Wire)	granter to recommend the state of the state
*	Reference HCOB 17 June	'70 Various O - IV Grade Processes.	

HCO	P/L 30.6.70 Level 0	· 9 ·				
z.	PROCESSES FOR LEVEL O	*Starrate section*				
	(Full bulletin, FAB or Book page mentioned including process to be Starrated.)					
*	HCOB 17 Oct 163 reissued 17 Jan AD14	R-2c Slow Assessment by Dynamics				
*	HCO Technical Form 17	Oct AD13 - R-2c Slow Assessment by Dynamics				
*	HCOB 31 Oct AD13	R-2c Slow assessment by Dynamics cont'd				
*	HCOB 10 Dec 164	Listen Style Auditing				
*	HCOB 11 Dec '64	Processes				
*	HCOB 26 Dec 164	Routine O-A Expanded				
BOO)K: <u>8-8008</u>					
*	Pg 145 (Remedy of Com	m Scarcity)				
BOO	OK: CREATION OF HUMAN A	BILLITY				
*	Pg 74	(R2-31 Beingness Processing)				
*	Pg 152	(R2-60 The Hidden Communication)				
PAI	<u>38</u>					
*	54 10 June '55	Comm Processes				
*	56 8 July '55	Axiom 51 Comm Processing				
*	146 15 Oct '58	Valence Process				
*	HCOB 7 May 159	New Processes (Locational Comm Process)				
*	HCOB 21 July '59	HGC Allowed Processes (Locational Problems Process & A Clearing Procedure)				
*	HCOB 13 Oct 159	DEI Expanded Scale (Know Mystery Comm Process)				
*	HCOB 25 Sept 159	EMS Co-Audit (Universal Processes)				
*	HC05 2 Mar 161	New Fre Hev Command (In Sequence)				
Re	erence:					
*	HCOB 17 June '70	Various C-IV Grade Processes Triple O Pg 10-11				
AA	MODEL SESSION	*Starrate section*				
*	HCOB 13 Oct '68	Budinents				
*	HCOB 18 Nov 168	Model Session for C-II				
*	HCOB 19 Nov *68	Model Session Revised				
AB:	LLITY ATTAINED:	*Starrate section*				
	HCO P/L 25 June '70	Expanded Lower Grades Chart of Abilities Gained & Insbilities lost				
*		Level O Section (*starrate*)				

			F. OCCUPACION OF A STREET	
HCOB	17 Ap	r '61	Training drills Modernized	
HCOB	10 00	t 165	Mutter TR	
HCOB	10 De	c. 165,	E-Meter Drill Coaching	
HCOB	24 Ma	y 169	Coaching	
HÇOB	3 Jun	e 169	TR Notes	
	HCOB HCOB HCOB	HCOB 17 Apr HCOB 10 Oc HCOB 10 De HCOB 24 Mag	HCOB 17 Apr '61 HCOB 10 Oct '65 HCOB 10 Dec '65 HCOB 24 May '69 HCOB 3 June '69	HCOB 17 Apr '61 Training drills Modernized HCOB 10 Oct '65 Mutter TR HCOB 10 Dec '65 E-Meter Drill Coaching HCOB 24 May '69 Coaching

AD	•	TRS	400	Checked	by Supervisor.
¥	0				2 hrs straight confron
X -	0				bull baiting
¥-	1				•
¥-	5				
*	3				no

	METER DRILLS -	Checked by Superv	isor		
* 1		* 6			
* 2		* 7			
3	4	* 3			
* 4		* 9			
* 5		*10			
	•				
AE.	DOLL DRILLS -	Checked by Supervi	sor		
Ful	1 Admin and TRs on	a doll of the fol	lowing process	es -	
* 1.	ARC Process (HCOB	27 Sept '68)			
* 2.	Not is Straight W	ire (HCOB 3 Feb 15	9)		
* 3.	Know Mystery reca	11 Process (HCO	3 20 Oct 159)		
* 4.	An Obvious Basic	Process (HCOB 17	Mex 160)		
* 5.	ST Wire Triple &	Havingness (HCOB	17 June 170)		
* 6.	Elementary ST Wir	e (PAB 43)			
* 7.	Remedy of Comm Sc	arcity (Book S-800	98 Pg 145)		
* 8.	R2-31 Beingness P	rocessing (Creation	on of Human Ability Pg 74)	
* 9.	R2-60 The Hidden	Communication (Co	reation of Huma Ability Pg 15		
* 10.	Comm Process (F	A3 '54)			
* 11.	Axiom 51 Comm Pro	cessing (PAB 56)	~		
* 12.	Valence Process	(PAB 146)			
* 13.	Locational Comm F	rocess (HCCS 7 Ma	159)	•	
* 14.	Locational Proble	me Frocess (HCOB	21 July '59)		
* 15.	A Clearing Proced	ure (HCOB 21 Jul	Ly 159)		
* 16.	Know Mystery Comm	Process (HOOR)	13 Oct '59)		
* 17.	Universal Process	es (HCOB 25 Sep	159)		
* 18.	In sequence (HC	03 2 Mar (61)			
* 19.	RIC on "Apples"				
ATTES	P PRACTICAL	•			
Student: I have completed practical requirements and know and can apply					
the d	ata		Date:		
Supervisor: (Students name) has completed the					
practical section and knows and can apply the data					
signature.					

AF.	AUDITING	
1.	Remedy of Comm Scarcity	
2.	R2-31 Beingness Processing	
3.	R2-60 The Hidden Communication	
4.	Comm Process	
5.	Axiom 51 Comm Processing	
6.	Valence Process	
7.	Locational Comma Process	
8.	Locational Problems Process	differentiation of a state of the second
9.	A Clearing Procedure	
10.	Know Mystery Comm Process	
11.	Universe Process	
12.	In Sequence	
13:	0 - 0	
14.	O → A	
15.	0 - B	
16.	Triple 00 - CA - OB & Havingness	
	ALL to full END PHENOMENA of EACH PROUBSS.	
Audit	ing examined by folder inspection.	
Inspe	cted by a Qualified Personnel (name)	
Attested.		

Student to Certs & Awards for Classification on Standard Level O.

Compiled by W/O Judy Fuller, Class VIII, HDG Tech Compilations Officer SO Compilations Branch SO Organizing Bureau for L. RON HUBBARD FCUNDER

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